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"Success doesn't come to you... you go to it." Marva Collins

E.L.M.S. GOAL:

95.0%

STORE SCORE WEEK ENDING AUGUST 30, 2008:

81.0%



Front End Newsletter

E.L.M.S. EMPLOYEE PERFORMANCE NEWS

Cashiers that meet the Company Goal of 95% or better for week ending Aug. 30 2008:

| <u>NAME</u> | | <u>SCORE</u> |
|------------------|-----------|--------------|
| Alice Pinckard | | 109.6% |
| Betty Noe | | 104.4% |
| David Lemelin | | 102.6% |
| Lora Huffman | | 102.4% |
| Amand a Cales | CXCellent | 102.1% |
| Michelle Mullins | | 101.9% |
| Heather Hogan | | 99.2% |
| Mary Irwin | | 98.1% |
| Sandi Shaw | | 97.3% |
| Megan Metcalf | | 96.4% |
| Lucas Breeden | | 95.7% |
| Ethan Adams | | 95.3% |

THOSE THAT MADE GREAT IMPROVEMENT OVER PERVIOUS SCORE

| <u>NAME</u> | | IMPROVEMENT |
|----------------|-------|--------------------|
| Alice Pinckard | | 25.11% |
| Dylan Goodreau | | 19.78% |
| James Tabor | Inol. | 14.79% |
| Michael Malek | arth | 14.51% |
| Matt Fritz | | 14.41% |
| Nicole Jones | | 13.64% |
| Betty Noe | | 11.66% |

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TIP FOR THE WEEK:

LEARN HIGH USAGE PLU CODES:

Bananas 4011

, Red Delicious Apples 4016

Green Onions 4068

Green Cabbage 4069 Yellow Onions

4851



TIPS & TRICKS

- Scan with a sense of urgency and with both hands
- Always check and unload the bottom of the bascart first
- Ask for the Kroger Plus Card and coupons <u>before</u> starting the order
- Maintain a fluid motion when scanning
- Listen for the terminal "beep" and do not watch the display
- Do not spend time looking for barcodes, learn where barcodes are typically located: on the bottom of most boxes and on the sides of bottles/cans
- After two failed attempts to scan, key enter the UPC
- Learn high usage PLU codes
- In anticipation of an override, do not wait until the end of an order to call for assistance
- Scan all coupons with a barcode
- Use order divider bars. Keep orders separate to avoid confusion
- Have pens, B.O.B. stickers as well as other supplies readily available to avoid delays
- Close cash register drawer as soon as possible, once the cash drawer is closed the E.L.M.S. clock is stopped
- For our underage cashiers, if you have beer in an order, page for assistance shortly before the end of the order to give your Floor Supervisor time to assist you in scanning the beer to avoid unnecessary delays
- BEFORE STARTING A SMALL ORDER, ask the customer, "WILL THIS BE ALL FOR YOU TODAY?", usually this will prompt customers purchasing cigarettes to ask at this time, getting the customer's request for cigarettes before starting the transaction will improve your efficiency



SEPTEMBER BIRTHDAYS & ANNIVERSARIES



Date

September 2

September 13

September 20

| R | la |
|---------|------|
| Happy B | rthd |

| Date | <u>Years</u> |
|--------------------|--------------|
| September 14, 1982 | 26 |
| September 28, 1981 | 27 |

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RING TENDER EFFECTIVE, WHAT IS THAT?

Not to be confused with Percent Effective, Ring Tender is an indicator that tells us whether or not our Front End is moving Customers through the check lanes quickly and efficiently. The ELMS system calculates the time it should have taken a cashier to process an order based on the order size and method of payment, then divides that number by the actual time it took the cashier to process the order. A store that consistently achieves a 95% or better every week will have fewer instances of lines backing up throughout the day. Floor supervision, managing queue lines, extended hours on all available express lanes, increased self-checkout utilization, and proper training on productivity for all new cashiers and courtesy clerks are keys to achieving success on our Front End every day. Being Ring Tender Effective is part of Kroger's Customer 1st Strategy of providing *World Class Service*!

HOW MUCH TIME AM I GIVEN FOR EACH TASK?

| Description | <u>Value (in Seconds)</u> |
|---------------------------------------|---------------------------|
| Item Scanned-Standard | 1.523 |
| Manufacturer Coupons Scanned-Standard | 2.041 |
| Item Scanned Express Lane-Standard | 2.900 |
| Item Lookup-Standard | 3.464 |
| Item Weight from Scale-Standard | 3.531 |
| Cancel Key (Item Void)-Standard | 4.766 |
| Change From Till-Standard | 7.402 |
| Age Verification-Standard | 7.988 |
| Manual Card Entry-Standard | 17.708 |
| Cash Tendered-Standard | 20.635 |
| Gift Certificates-Standard | 26.339 |
| Debit Cards-Standard | 26.515 |
| Credit Cards-Standard | 31.877 |
| EBT Cash-Standard | 51.077 |
| EBT Food Stamps-Standard | 51.077 |
| Manager Override-Standard | 60.571 |
| WIC Vouchers-Standard | 61.078 |
| Personal Check-Standard | 63.200 |

S\$ € L MS

eat people

BEING RING TENDER EFFECTIVE IS PART OF KROGER'S CUSTOMER 1ST STRATEGY OF PROVIDING WORLD CLASS SERVICE!













HOW IS MY SCORE CALCULATED?

Every task you perform within an order is added together. Then all your orders for the day are totaled together. Then the total time (Standard) it should have taken you to process the days orders is divided by the time it took you to process the days orders to determine your ELMS score.

This example is for those who don't meet the goal of 95% or underperform.

Time it should have taken you to perform the tasks you performed in the order: 2 minutes 30 seconds or 150 seconds.

Time it took you to process the same exact order: 3 minutes or 180 seconds.

Time it should have taken you /<u>Time that it took you:</u>

150/<u>180</u> = 83.3% Score

This example is for those who meet the goal of 95% or exceed it.

Time it should have taken you to perform the tasks you performed in the order: 2 minutes 30 seconds or 150 seconds.

Time it took you to process the same exact order: 2 minutes or 120 seconds.

Time it should have taken you /<u>Time that it took you:</u>

150/<u>120</u> = 125% Score

The difference in these two examples is only 60 seconds and a difference of 41.7% in the scores. A few seconds from each order you process, added together throughout the day, adds up and can make a HUGE difference in your weekly ELMS Score.

WHAT DO YOU THINK?

How often would you like to see the ELMS Newsletter: Weekly, Bi-Weekly or Monthly?

What features would you like to see?

What features would you not like to see?

Got something to add: story, comment or suggestion let me know and I will try to include it!

Does this type of communication interest you?

Is this a good idea or a bad idea? What do you think?